

Date: February 11, 2026

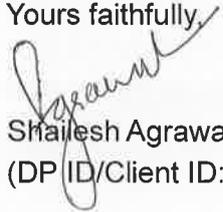
From,  
Mr. Shailesh Agrawal  
Thane

To,  
The Board of Directors  
M/s. Rubicon Research Ltd.  
Thane

Dear Sir,

I hereby give notice, pursuant to the provisions of Section 160 of the Companies Act, 2013, of my intention to propose the candidature of Dr. Pradnya Saravade (DIN: 08472973) for appointment as an Independent Director for the first term of 3 consecutive years, through Postal Ballot.

Thanking you,  
Yours faithfully,

  
Shailesh Agrawal  
(DP ID/Client ID: IN303719/10504326)